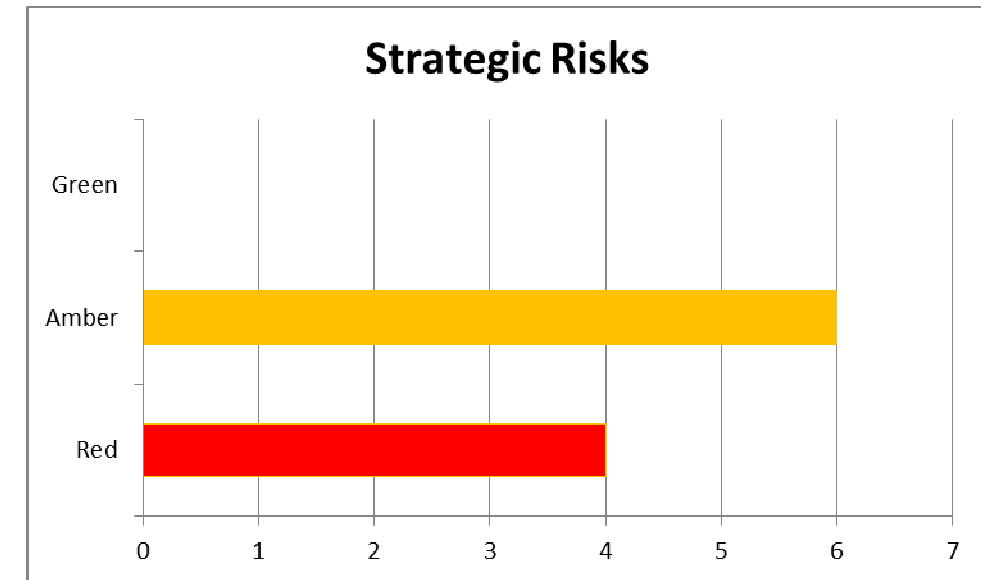


Summary Balanced Scorecard

KEY		
Measures	Symbols	Projects
More than 10% ahead of target	Green	Ahead of Plan
Achieved or exceeded target by less than 10%	Blue	On schedule
Up to 5% behind target	Amber	N/A
More than 5% behind target	Red	Behind Plan
Getting better	▲	N/A
No change in performance	◀▶	N/A
Getting worse	▼	N/A
Data or target missing	?!	Project not updated
N/A	⏸	Not due to have started



Corporate Plan Priorities	Performance Measures					Direction of Travel compared to last year		
	Red	Amber	Blue	Green		▲	◀▶	▼
	Create a thriving economy	0	2	2	0		3	1
Improve health care & social care	0	0	0	4		1	0	1
Raise standards for children & young people	7	0	2	0		7	0	3
Promote self reliant local communities	3	2	3	5		6	0	7
Create a resilient Herefordshire	1	0	3	2		3	1	2
Commission the right services	0	0	5	0		5	0	0
Total	11	4	15	11		25	2	16

Projects			
Red	Blue	Green	?!
1	29	1	0
0	13	1	0
4	8	2	1
0	37	1	0
1	28	0	0
3	19	0	0
9	134	5	1

	Customer Measures	Workforce Measures	Finance Measures
Red	4	-	-
Amber	1	-	2
Blue	1	-	4
Green	1	-	-
Direction of Travel	▲	3	2
	◀▶	0	0
	▼	4	0
			6
			-
			1